



MAY 29 2001

cc: Director
M. B. Allen
R. Davis
J. King

Department of Energy
Savannah River Operations Office
P.O. Box A
Aiken, South Carolina 29802

MAY 24 2001

Dr. Lawrence Brede, Jr., Senior Vice President
and General Manager
Wackenhut Services, Incorporated
Aiken, SC 29802

Dear Dr. Brede:

SUBJECT: Award Fee Determination for October 1, 2000 through March 31, 2001,
Award Fee Period 00-3 of Contract DE-AC09-99SR18950

I have completed my evaluation of the Wackenhut Services Incorporated-Savannah River Site (WSI-SRS) contract performance and determined your award fee based on the Performance Objectives and Criteria set forth in the Award Fee Plan. These objectives and criteria reflect the SRS Management Focus Areas of safety and security; technical capability and performance; community, state, and regulator relationships; cost-effectiveness; and corporate perspective.

As the Fee Determination Official for the Savannah River Operations Office, I am writing to inform you that WSI-SRS earned 100% of the available fee of \$1,500,000. Overall, and as measured using established rating criteria, WSI-SRS demonstrated a superior level of performance and technically competent leadership during this period.

WSI-SRS continued to demonstrate high performance in protective force operations during this rating period. Your organization's competence and capabilities were recently reaffirmed by the successful completion of a comprehensive inspection conducted by the Department of Energy (DOE) Headquarters Office of Independent Oversight and Performance Assurance (OA). Inspectors from the OA team completed interviews, observed day-to-day security activities, performed several no-notice limited scope performance tests, and conducted four force-on-force performance tests at two critical facilities. All exercise objectives were accomplished and your personnel demonstrated their ability to effectively execute the site's vital security mission. The OA inspectors' critique resulted in numerous complimentary comments regarding command and control, communications and individual/team tactics. Your contributions and assistance rendered during this inspection, along with the overall strong performance of your organization was evidenced by the OA team's positive assessment of protective force operations at the Savannah River Site.

The WSI-SRS Aviation Operations Department received an extensive review by Mr. Robert Jenkins, Director, Office of Aviation Management (MA-10). Mr. Jenkins noted that the WSI-SRS Aviation Department was a well-managed operation with basic functions of aviation operations and maintenance being managed effectively and working properly. Flight and maintenance scheduling, along with flight training, were noted as being as good as any he had seen in the DOE-complex. Their proficiency standards and tracking were described as a DOE "best seen to date." This distinction solicited an invitation from Mr. Jenkins for WSI to make a presentation of your flight-training program at the upcoming Annual DOE Aviation Conference.

Dr. Brede

2

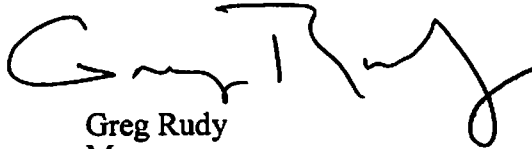
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Your organization's efforts were noteworthy in the conduct of a Canine Explosives seminar and the hosting of the United States Police Canine Association certification trials. The trials were conducted at selected community locations and involved numerous teams competing for certifications in the areas of explosive detection, tracking and narcotics detection. Congratulations are extended to the three WSI-SRS canine teams that obtained certification in explosive detection and the one team in narcotics detection. In keeping with tradition, WSI-SRS continues to bring positive recognition to the SRS by hosting or co-hosting these trials.

The Secretary of Energy presented the Department's Performance Excellence Award to WSI-SRS during this period. The Excellence Award is the Department's highest award for quality performance. In the six years since the inception of this program, WSI-SRS is the only organization to earn this hallmark honor.

In summary, WSI-SRS continues to play a leadership role in the DOE security community by consistently demonstrating strengths in operations. Your achievements during this period are clearly superior with no documented notable deficiencies. DOE-SR oversight personnel will be meeting with your staff to discuss this award fee evaluation in more detail. I appreciate and look forward to your continued excellent work in support of the missions at SRS.

Sincerely,

A handwritten signature in black ink, appearing to read "Greg Rudy", with a stylized flourish at the end.

Greg Rudy
Manager

NFB-01-0104